#### EAST SUSSEX FIRE AND RESCUE SERVICE

**Meeting** Policy & Resources Panel

**Date** 20 July 2023

Title of Report Revenue and Capital Budget 2022/23 and Capital

Programme 2022/23 to 2026/27 Monitoring – Provisional

Outturn

By Duncan Savage – Assistant Director Resources/Treasurer

**Lead Officer** Alison Avery - Finance Manager

**Background Papers** Fire Authority Service Planning processes for 2022/23 and

beyond – Revenue Budget 2022/23 and Capital Asset

Strategy 2022/23 to 2026/27

Revenue and Capital Budget 2021/22 and Capital Programme 2021/22 to 2025/26 – Provisional Outturn

**Appendices** Appendix 1: Revenue Budget 2022/23 Objective

Appendix 2: Savings Programme 2022/23

Appendix 3: Grants and Spending Plans 2022/23 Appendix 4: Capital Programme 2022/23 to 2026/27

Appendix 5: Estates Capital Budget 2022/23 Appendix 6: Engineering Capital Budget 2022/23

Appendix 7: Reserves 2022/23

Implications (please tick ✓ and attach to report)

CORPORATE RISK		LEGAL	
ENVIRONMENTAL		POLICY	
FINANCIAL	✓	POLITICAL	
HEALTH & SAFETY		OTHER (please specify)	
HUMAN RESOURCES		CORE BRIEF	
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**PURPOSE OF REPORT** To report on the Revenue and Capital Budget 2022/23 and

Capital Programme 2022/23 to 2026/27 provisional outturn.

**EXECUTIVE SUMMARY** This is the seventh report to Members for the 2022/23

financial year and highlights the Provisional Outturn on the Revenue Budget 2022/23 and 5 year Capital Programme 2022/23 to 2026/27, approved by the Authority in February

2022.

The provisional outturn is a net revenue overspend of £357,000 which is a reduction of £70,000 from the position identified in the last report to Members of £427,000 overspend, as summarised in Appendix 1.

It should be noted the provisional outturn is based on currently available information and is subject to External Audit.

The provisional outturn is due to the following pressures:

- Wholetime, overtime and on-call costs within Safer Communities (£1,950,000)
- Utilities due to inflationary pressures (£193,000)
- Fuel due to inflationary pressures (£136,000)
- Unachievable savings within Prevention (£97,000)

These pressures have been offset in part by the following underspends:

- Additional funding (£459,000)
- Treasury Management interest receivable (£415,000)
- IRMP Crewing Pool (£319,000)
- IT delayed project spend & underspends (£281,000)
- Protection underspend (£169,000)
- Rates reductions (£152,000)
- Procurement (£97,000)
- PMO vacancies (£87,000)

There are a number of other smaller variances which contribute to the provisional outturn position.

The provisional outturn is £70,000 lower than the P11 forecast, this can be largely attributed to:

- Joint Fire Control (£134,000) Offset by
- Procurement underspends (£121,000)
- HR reductions (£52,000)

There were a number of other smaller reductions which contribution to the movement from the P11 forecast.

SLT agreed additional measures to control its spending at its July meeting and these are set out in detail in section 4.

We have delivered £480,000 (62%) of savings, performance against the Savings Programme is summarised in Appendix 2 and detailed in section 5.

The amount of grants available in 2022-23 was £4.2m, performance against grants and spending plans is summarised in Appendix 3 and detailed in section 5.

The original 2022/23 Capital Budget and five year Capital Strategy of £25,181,000 was approved by the Fire Authority on 10 February 2022. The Capital Strategy was increased to £27,927,000 to include slippage of £933,000 and allocation of spend in advance of £203,000 from 2021/22 and additional budgets for Estates to cover temperature control in sleeping pods and general schemes at £2,016,000. The five-year Capital Strategy was revised to £29,112,000 in February 2023.

The current year Capital Budget was approved by the Fire Authority at £7,250,000 and updated to £8,705,000 (Property £4,395,000 and Fleet and Equipment £4,310,000) including slippage of £933,000 brought forward from 2021/22, allocation of spend in advance of £199,000 from 2021/22 and an additional £721,000 for Estates to cover temperature control in sleeping pods and general schemes. The Fire Authority approved a revised budget for 2022/23 of £4,146,000 in February 2023.

A review of the 2022/23 provisional capital outturn by officers has identified slippage to the value of £513,000 (12.4%). Detailed information is contained within section 8. The Estates and Engineering Capital Projects 2022/23 are detailed in Appendices 5 and 6.

The position on reserves shows an opening balance of £19,161,00. The net drawdown from reserves is £4,701,000, a reduction of £7,079,000 compared to the planned drawdown of £11,780,000. This results in a closing balance of £14,460,000, as detailed in section 9 and summarised in Appendix 7.

There is an increase in the interest receivable on the Authority's cash investments of £15,580,000 due to the Bank of England's increase in base rate. Interest received was £435,000, resulting in a surplus of £415,000 when compared to the budget. Loans totalling £481,000 were repaid as at 31 March 2023. Interest payments on fixed rate loans of £9,817,000 are unaffected.

#### **RECOMMENDATION**

The Policy and Resources Panel is recommended to note:

(i) the provisional 2022/23 Revenue Budget outturn;

- (ii) the provisional Capital Programme outturn including the slippage amount and spend incurred in advance;
- (iii) the net drawdown from reserves during the year;
- (iv) the savings delivered in 2022/23; and
- (v) cash balances invested at year end and borrowing repaid.

## 1. INTRODUCTION

- 1.1 The Original Revenue Budget 2022/23 and Capital Strategy 2022/23 to 2026/27 was approved at the meeting of the Fire Authority on 10 February 2022.
- 1.2 This is the seventh report to Members for the 2022/23 financial year and highlights the provisional outturn on the Revenue Budget 2022/23 and revised Capital Budget 2022/23 and Capital Programme 2022/23 to 2026/27. It should be noted the provisional outturn is based on currently available information and is subject to External Audit.

	This P&R (Provisional Outturn) £'000	Last P&R (Month 11) £'000	Movement £'000
Revenue (see section 2)	357	427	(70)
Capital in year (see section 7)	(513)	(518)	5

- 1.3 The Revenue Budget approved by the Fire Authority in February 2022 was a net expenditure requirement of £41,766,000
- 1.4 The provisional outturn is a net overspend of £357,000, which is a decrease in spend of £70,000 to that previously reported (£427,000 overspend) which is reflected in the Revenue Budget 2022/23 objective summary at Appendix 1 and detailed in section 2.
- 1.5 The savings requirement 2022/23 is £778,000. The current position shows we have delivered £480,000 (62%) of savings.
- 1.6 The grants available total £4.2m, including grants brought forward from previous years. The quarter 4 grant claims have been submitted, as summarised in Appendix 3 and detailed in section 5.

- 1.7 The revised five year Capital Strategy 2022/23 to 2026/27 was approved by the Fire Authority in February 2023 at £29,112,000. The 5 year Capital Programme is projected to come in on budget as detailed in section 8.
- 1.8 The Fire Authority approved a revised capital budget for 2022/23 of £4,416,000 in February 2023.
- 1.9 A number of Revenue Budget and Capital Programme risks are set out in section 3 and these will continue to be monitored throughout 2023/24. The updated position on Contingency, Reserves, Borrowing and Investments is provided at sections 6, 8 and 9 respectively.

## 2. REVENUE BUDGET COMMENTARY

- 2.1 The Revenue Budget provisional outturn is an overall overspend of £357,000 (previously £427,000 overspend). This is a decrease in spend of £70,000 since the forecast position reported to Members at P11. This is summarised across divisions in Appendix 1 and detailed explanations are provided below.
- 2.1.1 The support staff pay award of £1,925 per FTE was agreed and was paid in November's pay. The grey book pay award of 7% with effect from 1 July 2022 was agreed and paid in March's pay. The impact of both pay awards is included within the provisional outturn.
- 2.2 **People Services**: The provisional outturn is an overspend of £60,000 as detailed below.
- 2.2.1 **AD People Services:** The provisional outturn is an overspend of £1,000 (previously reported £4,000 underspend). The overspend can be attributed to the grey book pay award.
- 2.2.2 **HR:** The provisional outturn is an overspend of £9,000 (previously reported £60,000 overspend). There is an overspend of £25,000 on staffing due to maternity and sickness cover as well as the backdated staff pay award, £23,000 relates to collaboration occupational health charges, including for 2021/22, £25,000 in relation to unachievable Firewatch savings and £15,000 finders fees relating to fixed term placements in Pension and Payroll posts and £3,000 additional CRB costs due to a change in the process. These are offset by underspends on third party occupational health costs at £41,000 and a further £41,000 across a number of areas, including consultancy, transport, relocation and NHS costs.

There has been a delay in recruiting to the Pensions Administrator post (fixed term) and as such £28,600 has been transferred to the Pensions Admin reserve to fund this post into 2023/24.

A total of £80,000 has been transferred to the People Strategy reserve, relating to delayed projects: HR Intelligence (£10,000), Korn Ferry review of salary structure (£30,000), HR Operating Models (£10,000), EDI Training suite (£20,000) and Rewards & benefits (£10,000). Additionally £12,500 has been drawdown from the People Strategy reserve for E-recruitment.

The movement since P11 is due to reductions in relation to staff pay and occupational health charges.

2.2.3 **Health & Safety:** The provisional outturn is an overspend of £37,000 (previously forecast to £47,000 overspend). This relates to a temporary Station Manager post within the team and increased staff costs, offset by underspends on transport, gym equipment and subscriptions.

The movement since P11 is due to a reduction in spend on gym equipment.

The intention was to fund the Station Manager post from an underspend within Occupational Health, but this has not been possible due to increased pressures against their budget during 2022/23.

2.2.4 **Service Training Centre:** The provisional outturn is an overspend of £37,000 (previously reported £9,000 overspend). The overspend is driven primarily by pay and overtime to deliver essential training, including on-call training (£379,000). These have been offset by a managed underspend on external training of £247,000. Within the overspend £61,000 can be attributed to the grey book pay award being higher than budgeted. The pressure is offset by underspends, £58,000 relating to income for external training provided and £27,000 relating to spend on scrap cars and timber.

During the year there have been a number of unplanned and unbudgeted training requirements, such as L2 officers training and ship alongside. Ship alongside will be incorporated into the structural firefighting course reducing the pressure in future years. During Covid courses had to run with a reduced number of delegates increasing the overall number of courses required, this has had a knock-on consequence into 2022/23 causing a pressure of £25,000, this has been covered by a transfer from the Covid reserve. This pressure will not be incurred once the courses have caught up.

The movement since P11 can be attributed to the grey book pay award pressure, offset by a reduction in spend on external training.

A total of £144,000 relating to the underspend on firefighter recruitment and training has been transferred to the People Strategy reserve.

2.2.5 **Workforce Development:** The provisional outturn is an underspend of £24,000 (previously forecast £13,000 underspend). The underspend can be attributed to the Workforce Development Manager post being filled by a green book staff member, the Learning Pool subscription paid in 2021/22 at £22,000, offset by pressures caused by unachievable training course income (£5,000) and instructors on zero hours contracts (£1,000).

A total of £30,000 has been transferred to the People Strategy reserve relating to Leadership Development Training (£15,000) and Mentoring system development (£15,000).

2.3 **Resources/Treasurer:** The provisional outturn is an underspend of £390,000, as follows:

- 2.3.1 **AD Resources/Treasurer**: The provisional outturn is an overspend of £2,000 (previously reported £2,000 overspend). The overspend is relates to National Insurance and is due to the allocations when the budget was set.
- 2.3.2 **Estates:** The provisional outturn is an overspend of £16,000 (previously reporting £30,000 overspend). This overspend can be attributed to the backdated staff pay award, a backdated incremental uplift for staff and additional furniture costs driven by capital works.

There is a pressure of £193,000 relating to utilities due to inflationary pressures and an underspend on rates due to revaluation of properties at £152,000. The overall pressure on the Estates budget has been reduced by an underspend on maintenance.

The net Business Rates rebate of £315,000 has been transferred to the capital programme reserve to support potential pressures on Estates capital scheme costs.

ITG: The provisional outturn is an underspend of £217,000 (previously reported £149,000 underspend). This can largely be attributed to Pagers & Alerters, Finance Improvement, Station End 4, EDRMS and CRM at £205,000 where a delay in project delivery has resulted in a delay in incurring revenue running costs, an underspend of £23,000 due to the transfer from GTT to MLL for Wide Area Network (WAN) provision, £30,000 relating to Airbus and a further £23,000 relating to Tait. These are offset by the pressure caused by the reduction of £71,000 in Firelink grant. There are a number of other overspends and underspends within the department.

The movement since P11 can be attributed to further underspend in relation to the GTT/MLL transfer at £11,000 and the underspends for Airbus and Tait.

- 2.3.4 **Finance:** The provisional outturn is an underspend of £67,000 (previously reporting £69,000 underspend). The underspend can be attributed to one-off costs for the Finance Improvement Plan at £45,000 not being required and underspends on audit and insurance.
- 2.3.5 **Procurement:** The provisional outturn is an underspend of £97,000 (previously reporting £25,000 overspend) is attributable to a part time vacancy within the department (£18,000), consultancy & training held for MBOS programme (£23,000) and uniform/workwear (£48,000) and a number of small underspends on travelling and conferences.

The movement since P11 can be attributed to uniform/workwear at £88,000 due to an error in the forecasting methodology and the impact of the change in workwear provider during the year, the vacancy remaining within the department and the release of consultancy & training budgets which were not required in 2022-23.

- 2.3.6 **Fire Authority Legal Services**: The provisional outturn is an underspend of £26,000 (previously reported £5,000 underspend). The underspend reflects the legal support required during the year.
- 2.4 **Planning and Improvement**: The provisional outturn is an underspend of £103,000 as follows:
- 2.4.1 **Communications**: The provisional outturn is an underspend of £19,000 (previously reported £15,000 underspend). The underspend can be attributed to vacancies within the department, offset by spend on internet replacement. The movement since the P11 report is due to the positions remaining vacant for longer than previously forecast.
- 2.4.2 **Performance:** The provisional outturn is an overspend of £11,000 (previously £12,000 overspend) relating to pay costs, due to the allocation of budget for increments and on-costs during budget setting, as well as the support staff pay award.
- 2.4.3 **PMO**: The provisional outturn is an underspend of £87,000 (previously reported £91,000 underspend) due to vacancies within the department, offset by agency staff spend.
- 2.4.4 **Cost of Democracy**: The provisional outturn is an underspend of £8,000 (previously reported £7,000 underspend) due to a vacancy within the department for part of the year, mileage payments and members allowances.
- 2.5 **Safer Communities:** The provisional outturn is an overspend of £1,679,000 as follows:
- 2.5.1 **AD Safer Communities:** The provisional outturn is an underspend of £36,000 (previously reported £42,000 underspend). The underspend can be attributed to the £40,000 on-call budget allocated outside of the Groups, which is held as contingency, this is offset by pay pressure.
- 2.5.2 Flexible Crewing Pool: The provisional outturn is an underspend of £319,000 (previously reported £348,000). The budget was allocated for the Flexible Crewing Pool based on the Pool commencing on 1 June 2022. 2 of the 8 posts have been recruited from 01 January 2023 and the budget and spend for these posts is included within Ops P&P.
- 2.5.3 **IRMP:** The provisional outturn is an overspend of £18,000 (previously reported £5,000). This overspend can be attributed to an additional Group Manager supporting IRMP from January to March 2023. There is also pressure relating to the grey book pay award and travelling expenses, for which there was no budget provision.
- 2.5.4 **Groups:** The provisional outturn for the Groups is £2,015,000 overspend (previously reported £1,505,000 overspend). This overspend can largely be attributed to wholetime pay and overtime at £1,950,600.

Included within this overspend is a pressure of £571,000 caused by IRMP savings that had been expected to be delivered in 2021/22 and 2022/23. This pressure is caused as posts are yet to be removed / reinvested within the business. The pay pressure within the Groups is partly offset by the underspend of £319,000 for the Flexible Crewing Pool (see 2.5.2).

During the year the groups have been over establishment, with some of the 22 new recruits remaining supernumerary.

A significant pressure on the budget during the year has been the ongoing use of fixed term contracts to cover long term sickness, suspensions and individuals on light duties, which resulted in a pressure of £673,000. The below table shows the number of additional posts during the year.

	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar
FTC	17	18	16	14	11	10	13	14	13	13	13	11

The overtime overspend is £341,000. Overtime has been utilised to provide cover for Covid and other short term sickness absences, light duties, drivers and incident commanders.

On-call costs are £107,000 underspent. Underspends in relation to on-call being under-establishment is offset by pressures relating to operational and ancillary hours. In addition an adjustment of £34,600 has been posted in relation to an amount previously accrued centrally that related to part time workers

An additional pressure of £30,000 relates to income from Dry Riser Testing, which was not delivered.

The movement since P11 can be attributed to the grey book pay award.

2.5.5 **Protection:** The provisional outturn is an underspend of £169,000 (previously reported £186,000 underspend). The underspend relates to pay costs with a number of vacancies across grey and green book posts within the team.

The movement since P11 can be attributed to the grey book pay award. The Protection forecast has been impacted through the year by numerous payroll miscodings. The Finance team are working with the Payroll team to resolve these issues.

2.5.6 **Prevention:** The provisional outturn is an overspend of £171,000 (previously reported £163,000. There is a pressure of £97,000 relating CRM and Education post savings not deliverable in year, £44,900 for agency staff to provide support prior to CRM being rolled out, £58,800 for the running costs of the Cadet scheme and £32,800 in relation to Home Safety visits where lone working is not appropriate and to cover sickness/maternity within the Prevention team. There are underspends totalling £27,800 across Safe Drive, Biker Down, Safety in Action and Electric Blanket testing due to the method of delivery as some schemes have not yet fully reverted to their pre-Covid ways of working. There were vacancies within the department totalling £40,000.

- 2.6 **Operational Support & Resilience:** The provisional outturn is an overspend of £220,000 as follows:
- 2.6.1 **AD OSR:** The provisional outturn is an overspend of £8,000 (previously reported £5,000). The overspend can be attributed to the grey book pay award and FBU overtime, for which no budget is provided. The movement since P11 can be attributed to the grey book pay award.
- 2.6.2 **Special Projects**: The provisional outturn is an overspend of £20,000 (previously reported to budget). This spend relates to redundancy costs following the move to Joint Control Room which were incurred as there was insufficient funds remaining in the Mobilising reserve to cover the cost.
- 2.6.2 **Engineering**: The provisional outturn is an overspend of £31,000 (previously reported £9,000 overspend). High inflation levels have impacted fuel prices resulting in a pressure of £136,000, additionally there is an overspend of £83,000 on vehicle maintenance, with unexpected mechanical failures on pumping appliances. These are offset by underspends of £131,000 on equipment as the equipment budget is based on an old replacement programme and £68,000 additional income for vehicle sales. There are some other small overspends and underspends within the department.

The movement since the P11 forecast can be attributable to equipment being received prior to 31 March, when the assumption was previously that the items wouldn't be received until the new financial year.

2.6.3 **Ops P&P:** The provisional outturn is an overspend of £22,000 (previously reported £14,000 overspend). The overspend can be attributed to £22,000 overspend on overtime which can be attributed to Fires in Tall Buildings training, £13,000 for shared 4F BA Project Manager, offset by underspends on staffing due to part year vacancies. There are a number of other small variances in the department.

The movement since P11 can be largely attributed to the grey book pay award, with a small reduction in spend on overtime.

There have been significant delays in works on hydrants during the year which could present a pressure in future financial years.

2.6.4 **Control Room:** The provisional outturn is an overspend of £139,000 (previously reported £5,000 overspend). The overspend can be attributed to pay, with the impact of maternity leave and the 7% pay award increasing costs, as well as overtime due to increased activity. There were additional overspends on IT and telephony.

The original Control Room budget included our share of a proposed Group Manager post, but the post was not agreed during 2023-24.

The forecasting is based on the information provided by Surrey and the main reasons for the movement since P11 can be attributed to the pay award, with secondment costs omitted from previous forecast in error.

2.7 **CFO:** The provisional outturn is an underspend of £41,000 (previously reported £22,000 underspend). The underspend can be attributed to a vacancy and part time appointments covering full time support roles with a number of underspends on non-pay costs for travelling, accommodation and subsistence.

The movement since P11 can be attributed to the vacancy remaining along with lower spend than anticipated on non-pay.

- 2.8 **Treasury Management**: The provisional outturn is £420,000 underspend (previously reported £410,000 underspend). The interest received during 2022/23 was £415,000 higher than the budget of £20,000, two factors have influenced this return, the amount available to invest has been higher than expected as drawdown from reserves has been slower than anticipated and the interest rates have increased, with the Bank of England base rate increasing from 0.75% to 4.25% during 2022/23. Additional underspend of £5,000 relates to bank charges, interest payable and commission being lower than budgeted.
- 2.9 **Non Delegated Costs:** The provisional outturn is an overspend of £31,000 (previously reported £62,000 overspend). The overspend largely relates to Procurement savings of £50,000, which need to be allocated across the Service, with a further £18,000 relating to ill health retirement costs. These are offset by an underspend of £34,000 in relation to the budget set aside for costs associated with Industrial Action.

The movement since P11 relates to the underspend for Industrial Action.

- 2.10 **Wholetime Pay**: Within the P11 report a forecast of £535,000 was included separately to reflect the expected impact of the grey book pay award. This can now been posted out to the relevant departments.
- 2.11 **Financing:** The provisional outturn is additional funding of £460,000.
- 2.11.1 When the budget paper was presented to the Fire Authority in February the exact position regarding business rates income was unknown. Additional income of £407,000 was received.
- 2.11.2 An additional £28,000 was drawn down from reserves relating to the Council Tax and Business Rates Covid-19 Tax Income Guarantee following confirmation of the final amounts in 2021/22.
- 2.11.3 Additional income of £65,000 was received as a result of the Government refunding a surplus on the Business Rate Levy.
- 2.11.4 The additional income is offset by a pressure of £40,000 in Council Tax as an incorrect tax base was provided by one billing authority during the budget setting process.

#### 3. REVENUE BUDGET AND CAPITAL PROGRAMME RISKS

- 3.1 **Pension Costs:** There is continued reliance on one-off grant to fund increased contributions for FPS as well as the uncertainty on the cost and funding of the remedy from the Sargent case (initial estimate of historic liability approx. £5m, ongoing costs £0.9m p.a.). For the latter it is now understood that the cost will impact through the next quadrennial scheme valuation i.e. from 2025/26 onwards. The Authority will be directly liable for the cost of any Injury to Feelings claims and any additional administrative costs of implementing the remedy. The Government has also confirmed that it will not fund non scheme costs including unauthorised tax charges and scheme sanction charges in the current tax year. A Pension Administration reserve is held to fund costs resulting from remedy implementation. The balance of this reserve as at 31 March 2023 is £216,000, of this total £28,600 relates to funding for the Pensions Administrator post as there has been a delay to recruiting to this post during 2022/23. A total of £160,800 has been committed against this reserve in 2023/24.
- Pay Award 2022/23: The budget provided for 2% pay awards across gold and grey book staff. The pay award for grey book staff has been settled at 12% over two years, with the impact of the 7% from July 2023 included within the provisional outturn position. The Finance team are work analysing the impact of this pay award for 2023/24 and this will be reported in due course.
- 3.3 Worldwide Supply Chain Issues: The impact of worldwide supply chain disruption is impacting construction projects across the nation. The dwindling supplies along with increased costs and long delivery times being experienced by the construction industry are impacting on the Capital Programme. Thus far the Estates team has worked with stakeholders to bring tender costs back within budget through value engineering where possible on those projects which the Authority committed to following the phase 1 review of the Estates Capital Programme, but this approach may not be sustainable. There are two potential impacts, firstly increases in the cost of projects and secondly slippage of projects and spend into future years (which could in itself lead to additional increased costs). The Phase 2 review which is considering all projects at Day Crewed and On Call stations will need to assess the impact of increased costs and affordability.
- 3.4 **Utilities and Fuel Inflationary Increases:** There have been considerable inflationary rises in utilities and fuel costs, which have been exacerbated by the ongoing conflict in Ukraine. An additional pressure of £85,000 over and above the standard 2% inflationary factor was included in the budget for 2022/23. The provisional outturn position for both utilities and fuel is an overspend.
- 3.5 **Inflationary Contract Increases**: In addition to utilities and fuel additional budget provision was allocated for timber (£40,575) and catering (£13,000). A standard 2% inflationary budget increase was included for all non-pay totalling £227,000.

#### 4. MANAGING REVENUE BUDGET PRESSURES

4.1 As risks crystalised during 2022/23 the resulting pressures were included in the revenue budget forecast.

- 4.2 SLT agreed the following actions at its July meeting:
  - Vacancy Management would be reviewed immediately and started to be put in place in the coming months. Workforce Planning Group would be used as mechanism to:
  - approve recruitment to all vacancies
  - approve the use of agency staff
  - have oversight of overtime spend (with particular focus on Safer Communities and Training)
  - review and agree forecasts for operational (grey book) strength.
  - Management of discretionary spend would also be a key focus and SLT agreed that as part of the P4 budget monitoring:
  - all budget managers would review with their Finance Business Partner opportunities to manage underspends on non-pay spend in 2022/23 with a particular focus on areas such as training, estates maintenance and equipment (IT and Engineering)
  - the finance team would review corporate opportunities to manage generic spend e.g. agency staff, conferences, catering, accommodation / venue hire, printing etc

### 5. SAVINGS PROGRAMME 2022/23

- 5.1 Appendix 2 summarises the net savings requirement 2022/23 of £778,000.
- 5.2 Current projections show we have delivered £480,000 (62%) of savings.

The following savings were not achieved and contributed to the overall overspend in the revenue budget:

- £25,000 Firewatch due to duplication in budget, this has been corrected ahead of 2023/24
- £55,000 CRM due to delay in roll-out, savings will be reviewed in 2023/24
- £130,000 IRMP due to delays relating to Day Crewing Duty System and Group Crewing in the City, savings expecting to be achieved in 2023/24 and removal of posts and delivery of savings will be monitored.
- £40,000 Education Team due to delay in removal of post, this has been replaced with a Volunteer Co-ordinator post with savings achieved for 2023/24.
- £48,000 Telent contract Remain outstanding and to be re-profiled in 2023/24. £15,000 savings were delivered in 2022/23.

### 6. **GRANTS 2022/23**

The Government has awarded grants for use on specific purposes and your officers will ensure these are delivered in accordance with grant conditions. These include grants awarded in year, brought forward from previous years where their spending plans fall over more than financial year and others that require development of spending plans. The amount available is £4.2m, as summarised in Appendix 3. Grant returns have been submitted for the year.

- 6.2 The latest grants are detailed below:
- 6.2.1 **Covid-19:** £95,855 has been carried forward from 2021/22. The Home Office has confirmed that any outstanding balance of the 2021/22 Covid Grant can be utilised on Efficiency or Productivity activity. A transfer of £25,000 has been made from this reserve to cover the additional training costs incurred in 2022/23 as a result of Covid-19. The remaining balance of £70,855 will be carried forward to 2023/24.
- 6.2.2 **Surge Protection Grant Funding:** this is specifically to deal with inspections for high rise buildings and other high-risk buildings. The grant conditions have been received. A further allocation of £358,079 was awarded for 2022/23. A spend plan has been developed to utilise this grant and the £227,808 brought forward from 2021/22. A total of £460,242 has been spent during 2022/23 with the remaining balance of £125,645 being carried forward to 2023/24.
- 6.2.3 **Grenfell Infrastructure Fund:** £4,509 was carried forward from 2021/22 to help support FRS to put in place a local Grenfell Inquiry recommendations co-ordination function which will help co-ordinate local activity and support the national work led by the NFCC; drive progress on local improvements and ensure funding for smokehoods and other technical investments. This balance has been utilised during 2022/23.
- 6.2.4 **Accreditation & RPL Grant Funding**: £22,737 is carried froward from 2021/22 for the purposes of accrediting fire protection officers and fire safety engineers. It is anticipated this grant will be utilised over the next three years.
- 6.2.5 **Fire Fighter Pension Scheme:** this is used towards the shortfall in employer's pension contributions and £1.7m was received in June 2022.
- 6.2.6 **New Dimensions:** £31,739 was carried forward from 2021/22 and additional £27,430 grant relates to 2022/23. A total of £11,586 has been spent in 2022/23 with the balance of £59,169 carried forward to 2023/24.
- 6.2.7 **Responding to New Risks:** £32,520 was carried forward from 2021/22, with the 2022/23 grant confirmed as £6,500. A total of £8,205 was spent in 2022/23 with the balance of £39,020 carried forward to 2023/24.

### 7. **CONTINGENCY 2022/23**

- 7.1 The Fire Authority maintains a contingency in order to assist it in managing one-off unforeseen pressures and making investments within the financial year. At its' meeting held in February 2022, the Fire Authority agreed a contingency of £298,000 for the 2022/23 financial year.
- 7.2 SLT allocated £48,000 to support Industrial Action related costs. The remaining contingency budget of £250,000 is used to support the Service's overspend, reducing the overall outturn variance accordingly.

### 8. <u>CAPITAL PROGRAMME COMMENTARY</u>

- 8.1 The original 2022/23 Capital Budget and five year Capital Strategy of £25,181,000 was approved by the Fire Authority on 10 February 2022. The Capital Strategy had been increased to £27,927,000 to include slippage of £933,000 and allocation of spend in advance of £203,000 from 2021/22 and additional budgets for Estates to cover temperature control in sleeping pods and general schemes at £2,016,000.
- The Fire Authority on 9 February 2023 approved the original 2023/24 and five year Capital Strategy and in doing so, revised the 2022/23 Capital Budget and five year Capital Strategy 2022/23 to 2026/27 to the level of £29,114,000.
- 8.3 The Capital Programme is funded by: Capital Receipts Reserve £4,153,000, Capital Programme Reserves £10,906,000, and New Borrowing £14,055,000 as shown in the table below. Overall, the revised 5 year Capital Programme is forecasted to come in on budget, as summarised in Appendix 4.

	2022/23	2023/24	2024/25	2025/26	2026/27	Total
	£'000	£'000	£'000	£'000	£'000	£'000
Estates	2,038	4,680	2,849	4,347	3,151	17,065
Fleet & Equipment	2,108	3,741	2,530	1,742	1,928	12,049
Original Approved Programme	4,146	8,421	5,379	6,089	5,079	29,114
Slippage into 2023/24	(516)	516	0	0	0	0
Updated Capital Programme	3,630	8,937	5,379	6,089	5,079	29,114
Funded by:						
Capital Receipts Reserve	3,630	520	0	0	0	4,150
Capital Programme Reserve	0	4,906	1,500	2,000	2,500	10,906
New Borrowing / Need to Borrow	0	3,511	3,879	4,089	2,579	14,058
Updated Capital Programme	3,630	8,937	5,379	6,089	5,079	29,114

- 8.4 **Capital Funding** The Service has been successful in its bid for Community Infrastructure Levy (CIL) funding from Lewes District Council. £289,000 has been awarded which will part fund the planned enhancements at Barcombe and Seaford Fire Stations, reducing the need for future borrowing. The sale of the Fort Road site in Newhaven has been stopped and the capital receipts in relation to this sale removed from capital funding through the capital receipts reserve.
- The **Capital Budget 2022/23** was approved by the Fire Authority at £7,250,000 and updated to £8,705,000 (Property £4,395,000 and Fleet and Equipment £4,310,000) including slippage of £933,000 brought forward from 2021/22, allocation of spend in advance of £199,000 from 2021/22 and an additional £721,000 for Estates to cover temperature control in sleeping pods and general schemes omitted from the original budget. The Fire Authority approved a revised budget for 2022/23 of £4,146,000 on 9 February 2023.
- A review of the 2022/23 provisional capital outturn by officers has identified slippage to the value of £513,000 (12.4%). Estates are expecting slippage of £975,000, with Fleet and Equipment having incurred spend ahead of 2023/24 of £462,000, as summarised in Appendix 6.

- 8.6.1 The Estates/Property provisional outturn is slippage of £975,000 across the whole capital programme.
- 8.6.2 The Fleet & Equipment programme has incurred spend in advance of £462,000. Five vehicles have arrived earlier than previously anticipated and this is offset by slippage in relation to the installation of CCTV cameras on vehicles.

### 9 **RESERVES 2022/23**

- 9.1 The Fire Authority maintains Reserves in order to assist it in managing its specific spending plans across the financial year (Earmarked Reserves), making provisions for the financial risks it faces (General Fund Reserves) and making investments in its assets (Capital Receipts Reserve).
- 9.2 The opening balance as at 1 April was £19,161,000.
- 9.3 The net drawdown from reserves totals £4,701,000 compared to the original planned net drawdown of £11,780,000. This is a net reduction in drawdown of £7,079,000 resulting in an estimated balance at 31 March 2023 of £14,460,000 as summarised in the table below and detailed over individual reserves in Appendix 7.

	Balance at 1 April 2022	Original Planned Net Transfers  2022/23	Actual Net Transfers	Net change 2022/23	Month 12 Balance at 31 March 2023
Earmarked Reserves	£'000 12.993	£'000 (7,763)	£'000 (609)	<b>£'000</b> 7.154	£'000 12.384
Eailliaikeu Reseives	12,993	(1,103)	(009)	7,134	12,304
General Fund	1,913	0	(357)	(357)	1,556
Total Revenue Reserves	14,906	(7,763)	(966)	6,797	13,940
Total Capital Reserves	4,255	(4,017)	(3,735)	282	520
Total Usable Reserves	19,161	(11,780)	(4,701)	7,079	14,460

9.4 The main reasons for the overall net reduction in forecast drawdown of £7,048,000 are as follows:

### Earmarked Reserves – Decrease of £7,154,000

- £464,000 changes to Business Rates Pool Reserve following latest confirmed position from the pool for 2021/22 & 2022/23 and reduction in funding to support Protection in 2022/23
- (£5,000) increased drawdown from Business Rates Retention Pilot financial stability due to error in expected drawdown at budget setting
- £2,331,000 reduced drawdown from the ITG Strategy Reserve
- £463,000 reduced drawdown from Mobilising Strategy Reserve due to the balance of reserve being lower than anticipated

- £3,524,000 reduced drawdown from the Capital Programme Reserve due to slippage of capital programme
- (£9,000) increased drawdown from the Improvement & Efficiency Reserve
- £257,000 reduced drawdown from the People Strategy Reserve and underspend of £144,000 on firefighter recruitment returned to reserve
- £51,000 reduced drawdown from the Carry Forward Reserve
- £173,000 reduced drawdown from the Pensions Admin Reserve
- £1,000 additional contribution to cadets reserve
- (£96,000) increased drawdown in respect of grant balances carried forward

### Capital Reserves - Decrease £282,000

- (£525,000) due to loss of capital receipt for Fort Road following decision to stop sale of property to Lewes District Council
- £20,000 due to additional capital receipts in respect of sold vehicles
- £787,000 due to slippage of the capital programme

### General Fund – Increase (£357,000)

• (£357,000) – to fund the service overspend as agreed at February CFA

#### 10. BORROWING AND INVESTMENT

10.1 As at end March, the Authority held cash balances of £15,580,000 which are invested in accordance with the Treasury Management Strategy, as follows:

Counterparty	Duration	Amount	Interest Rate
		£m	%
Aberdeen Cash Money Market Fund	Overnight Access	3.580	4.06
Barclays	95 Day Notice	4.000	4.30
Standard Chartered ESG	Fixed to 05/04/23	1.000	4.06
Standard Chartered ESG	Fixed to 05/07/23	2.000	4.15
Standard Chartered ESG	Fixed to 10/08/23	1.000	4.27
Natwest	Fixed to 25/04/23	2.000	2.46
Natwest	Fixed to 02/08/23	2.000	2.61
Total Investments		15.580	

The Bank of England base rate rose to 4.25% in March, an increase of 0.75% since the P11 report. We are seeing an impact as Banks increase their rates on investments, resulting in higher levels of interest receivable. The provisional outturn includes interest income of £435,000, £415,000 above the budget of

- £20,000. The interest income budget was reduced from the previous year to reflect the planned reduction in funds available for short term investment and the previous reduction in interest rates during Covid-19.
- The Authority has borrowing totalling £9,817,000 and there is no impact on the interest payable, as these are subject to fixed interest rate deals. Loans totalling £481,000 were repaid as at 31 March 2023. A more detailed review of Treasury Management activity was provided to Fire Authority in June as part of the Annual Stewardship Report.

# Appendix 1

# Revenue Budget 2022/23 – Objective Summary

	Original Budget	Revised Budget	Projected Outturn	Variance	Variance	Variance Month 11 Reported to P&R	Variance From Last Reported
	£'000	£'000	£'000	£'000	%	€'000	£'000
People Services	4,337	4,337	4,397	60	1.4	100	(40)
Resources/Treasurer	8,180	8,193	7,803	(390)	(4.8)	(206)	(183)
Planning and Improvement	1,248	1,248	1,145	(103)	(8.3)	(110)	7
Total Deputy Chief Fire Officer	13,766	13,778	13,345	(433)	(12)	(216)	(217)
Safer Communities	21,939	21,721	23,400	1,679	7.7	1,098	581
Operational Support	4,566	4,572	4,792	220	4.8	34	186
Total Assistant Chief Fire Officer	26,505	26, 293	28, 192	1,899	13	1,132	767
CFO Staff	805	805	764	(41)	(5.1)	(22)	(19)
Treasury Management	870	870	450	(420)	(48.3)	(410)	(10)
Non Delegated costs	(1,108)	(1,060)	(1,029)	31	(2.9)	62	(30)
Corporate Contingency	298	250	0	(250)	(100.0)	(250)	0
Transfer from Reserves	(462)	(262)	(262)	0	0.0	0	0
Transfer to Reserves	1,092	1,092	1,122	31	2.8	0	31
Total Corporate	1,495	1,695	1,045	(650)	(153)	(620)	(30)
Wholetime pay	0	0	0	0	0.0	525	(525)
Total Net Expenditure	41,766	41,766	42,582	816	(153)	296	(5)
Financed By:	1		I	I	Ι		
RSG	(3,325)	(3.325)	(3.325)	0	0	0	0
Council Tax	(29,288)	(29,288)	(29,248)	40	(0)	40	0
Business Rates	(7,764)	(7,764)	(7,494)	270	(3)	270	0
Service Grant Allocation	(535)	(535)	(535)	0	0	0	0
Levy Surplus	0	0	(65)	(65)	0	0	(65)
Covid-19 Local Tax Support Grant	(29)	(29)	(56)	(27)	93	(27)	`o´
S31 Grants	(1,125)	(1,125)	(1,439)	(314)	28	(314)	0
S31 Grants BRR Relief	0	0	0	0	0	0	0
Transfer from Reserves	(836)	(836)	(714)	122	(15)	122	0
Collection Fund Surplus/Deficit	1,136	1,136	651	(485)	(43)	(485)	0
Total Financing	(41,766)	(41,766)	(42, 225)	(459)	1	(394)	(65)
Total Over / (Under) Spend	0	0	357	357	0	(98)	(70)

# Savings Programme 2022/23

Division	Team	Responsible Officer	Business Area Lead Name	Description	\$a vings 22/23	Projection 22/23	At Risk	R.A.G Rating
					6.000	000'3	6.000.3	Select Status
RT	Estates	Duncan Savage		Estates Strategy revenue maintenance savings.	(45)	(45)		Delivered
All	All	All		Travel & subsistence	16	16		Delivered
OSR	Engineering	Hannah Scott-Youldon		Fuel	15	15		Delivered
PS	HR	Jules King		Firewatch Project	(25)		(25)	Not
PS	Training	Jules King		STC Catering contract savings	(6)	(6)		Delivered
RT	ITG	Duncan Savage		IT Strategy - delay some projects from 21/22 to 22/23	100	100		Delivered
RT	Procurement	Duncan Savage		Category Strategy Savings	(25)	(25)		Delivered
SC	Allops	Matt Lloyd		RMP Savings	(130)		(130)	Not
PS	Training	Jules King		Catering contract	(8)	(6)		Delivered
PS	Training	Jules King		Deep cleaning contract	(2)	(2)		Delivered
PS	Training	Jules King		First Aid training	(9)	(9)		Delivered
PS	Training	Jules King		IOSH training	(3)	(3)		Delivered
PS	Training	Jules King		CMI leadership	(2)	(2)		Delivered
OSR	Engineering	Hannah Scott-Youldon		C-trak extension	(5)	(5)		Delivered
OSR	AD	Hannah Scott-Youldon		Equipment	(8)	(8)		Delivered
OSR	Ops P&P	Hannah Scott-Youldon		External Training	(1)	(1)		Delivered
OSR	Ops P&P	Hannah Scott-Youldon		Equipment	(1)	(1)		Delivered
OSR	Ops P&P	Hannah Scott-Youldon		Hydrants Repairs	(2)	(2)		Delivered
OSR	Ops P&P	Hannah Scott-Youldon		Subscription (Services)	(4)	(4)		Delivered
SC	Groups	Matt Lloyd		RDSO Post	(50)	(50)		Delivered
SC	Community Safety	Matt Lloyd		Education Team	(40)		(40)	Nbt
SC	All	Matt Lloyd		Advert & Publicity	(43)	(43)		Delivered
P&I	PMO	Liz Ridley		Consolidation of Project Management capacity	(25)	(25)		Delivered
P&I	Comms	Liz Ridley		External Printing	(10)	(10)		Delivered
P&I	Comms	Liz Ridley		Stationery	(1)	(1)		Delivered
P&I	Comms	Liz Ridley		Postage	(4)	(4)		Delivered
P&I	P&I	Liz Ridley		Advert & Publicity	(1)	(1)		Delivered
P&I	P&I	Liz Ridley		Car Allowances	(1)	(1)		Delivered
P&I	P&I	Liz Ridley		Consultants Fees	(10)	(10)		Delivered
P&I	P&I	Liz Ridley		Officer Subsistence	(1)	(1)		Delivered
P&I	Dem Services	Liz Ridley		Subscriptions	(1)	(1)		Delivered
P&I	Dem Services	Liz Ridley		Member conferences	(1)	(1)		Delivered
RT	Finance	Duncan Savage		Non pay budgets	(10)	(10)		Delivered
RT	Procurement	Duncan Savage		Accommodation & conference fees	(2)	(2)		Delivered
RT	ITG	Duncan Savage		Password Management	(15)	(15)		Delivered
RT	ITG	Duncan Savage		CAM Management	(3)	(3)		Delivered
RT	ITG	Duncan Savage		Telent Contract	(63)	(15)	(48)	PartDeliveryed
Central	Contingency	Duncan Savage		Reduce contingency (one year only)	(48)	(48)		Delivered
RT	ITG	Duncan Savage		Control - IT	(218)	(218)		Delivered
RT	ITG	Duncan Savage		If Strategy - delay some projects from 22/23 to 23/24	(33)	(33)		Delivered
SC	Prevention	Matt Lloyd		CRM	(55)		(55)	Not
		1 '		Total Net Savings	(778)	(480)	(298)	

# Grants and Spending Plans 2022/23

Grants Requiring Claims	Lead AD	*Grant Brought Forward 1 April 2022 £	Grant 2022/23	Total Available Grant	Claim Quarter 1	Claim Quarter	Claim Quarter 3	Claim Quarter 4	Balance Remaining
ESMCP - LTR Regional	Hannah Scott-Youldon	163,439		163,439		7,740		~	59.72
**ESMCP - Infrastructure	Hannah Scott-Youldon	1.425.000		1.425.000				-	1,425,00
Accreditation & RPL Funding	Matt Lloyd	22,737		22,737			-	-	22,73
Grenfell Infrastructure Fund	Hannah Scott-Youldon	4,509		4,509			_	4509	-
Surge Protection Grant Funding - Protection Uplift	Matt Lloyd	227,808	358,079	585,887	70,290	72,385	141,015	176,552	125,64
		1,939,347	358,079	2,201,571	90,908	80,125	148,173	249,259	1,633,106
Grants - No Claims Requirement	Lead AD	Balance Remaining	Grant 2022/23	Total Available Grant	Comments			Balance Remaining	
		£	£	£					
COVID - 19	Duncan Savage	95,855		95,855		o spend on Effici allocated to	iency & Productivo Training	vity - £25k	70,85
Firelink	Duncan Savage	0	191,227	191,227	Use	ed to fund Airwa	e costs in 2022/	23	
New Dimensions	Hannah Scott-Youldon	31,739	27,430	59,169		£11,586 sper	nt in 2022/23		59,16
Pensions Grant	Duncan Savage	0	1,734,984	1,734,984		Used in 2022/23			
Responding to New Risks	Hannah Scott-Youldon	32,520	6,500	39,020	£8,205 spent in 2022/23		39,02		
Total		1,083,975	1,960,141	2,024,400					
Overall Total Grants		3,023,322	2,318,220	4,225,971					1,633,100
Notes:									

# **Capital Programme 2022/23 to 2026/27**

Roetean Betement		Remaing Spend	2026/27	2025/26	2024/25	2023/24	2022/23	Total Previous Years	Total Budget	Capital Programme Expenditure 2022-23 to 2026-27
Shared Investment Schemes	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Mingrated Transport Project   S55   S5										
Roschand Retement   25										
Bohemin Road Betterment	835 -	835	800							
Fort Fload - RIEA Stages 1-2										
Preston Circus    1,650   1,650   3,11   1,650   1,650   3,11   1,										
Total Shared Investment Schemes  1.Replacement Fuel Tanks 4.287  1.Replacement Fuel Tanks 4.292  1.Replacement fuel Tanks 4.Replacement fuel Tanks 4.Repla										
Participation   Participatio	,165 -	3,165			1,650	1,062	453	122	3,287	Preston Circus
Replacement Five Tanks	- 000	4,000	800	-	1,650	1,062	653	122	4,287	Total Shared Investment Schemes
Partner contribution   (202)   (202)										Strategic Schemes
Replacement fuel tanks net cost	42 -	42				35	7	450	492	- Replacement Fuel Tanks
Design Guide		<b>'</b> -						(292)	(292)	
Design Guide	42 -	42	- 1	-	- 1	35	7	158	200	- Replacement fuel tanks net cost
Hove										•
Hove		<i>r</i> .	-					356	356	Design Guide
Roedean	480 -	480					480			
Eastbourne   587   74   45   468     5   5   5   5   5   4   5   5   5	437 -					415				
Schemis Road	513		-							
Security   386	496									
Sustainability 171 21 40 80 30 151 MPTH 399 399 399										
MPTH					20					
Eastbourne MPTH		150			30	80	40			
Training Centre MPTH		-				000	00			
Hove MPTH	252 -									
Bohemia Road MPTH	301 -									
Libe Fire Training	271 -									
Total Strategic Schemes	249 -									
End July		3,952								
Ceneral Schemes   830	462 -	7,462	980	2,500	467	2,628	887	1,289	8,751	Total Strategic Schemes
Ceneral Schemes   830   830   830   830   836										End July
Phase 1 General Costs   36   36   36   36   37   5   281		· .						830	830	
Seaford CIL   296   3	36	36					36			
Seaford CIL partner Contribution   (133)   (144)   (147)   (	293 -	293			281	5		3		
Barcombe CIL 9392 4 9 5 374 7 3 388 7 3		(133)				-		-		
Barcombe Cll. Partner Contribution   (156)   (156)   (158)	388 -					5	9	4		
The Ridge		(156)								
Hailsham	408			388						
Rye	105						0	10		
Battle										
Herstmonceux   50			106		17		45			
Bexhill	50			30				- '		
Heathfield										
Uckfield         495         8         100         387         44           Lewes         578         6         1         241         330         5           Pevensey         30			200	0.40	10					
Lewes       578       6       1       241       330       5         Pevensey       30	271 -				19		9			
Pevensey   30   30   30   30   30   30   30   3	487 -									
Forest Row   30   30   30   30   30   30   30   3	572 -			241			1	6		
Mayfield         30         <	30									
Seaford HVP Alterations   94   7   87	30									
Total General Schemes	30		30							,
Bay Doors, Floors, IT	87 -									
Training Towers         279         133         146         2           Temperature Control in Sleeping Pods         195         73         122         11           Total Property         19,366         2,301         2,038         4,680         2,849         4,347         3,151         16,90           Vehicle Cameras         150         75         75         11         75         75         11         75         75         11         75         75         75         75         11         75 </td <td>449 -</td> <td>3,449</td> <td>1,163</td> <td>1,642</td> <td>432</td> <td>10</td> <td>202</td> <td>890</td> <td>4,339</td> <td>Total General Schemes</td>	449 -	3,449	1,163	1,642	432	10	202	890	4,339	Total General Schemes
Training Towers         279         133         146         2           Temperature Control in Sleeping Pods         195         73         122         11           Total Property         19,366         2,301         2,038         4,680         2,849         4,347         3,151         16,90           Vehicle Cameras         150         75         75         11         75         75         11         75         75         11         75         75         75         75         11         75 </td <td></td>										
Temperature Control in Sleeping Pods	,515 -	1,515	208	205	300	712	90		1,515	Bay Doors, Floors, IT
Temperature Control in Sleeping Pods	279 -	279				146	133		279	Training Towers
Vehicle Cameras 150 75 75 11  Grant Funds (117) (59) (58) (11  Breathing Apparatus 500 500  Aerials 2,228 690 218 1,320 500  Aerial Rescue Pump 22 22  Fire Appliances 7,514 2,564 1,306 921 904 887 932 4,9  Ancillary Vehicles 2,755 473 110 982 1,037 153 2,22	195 -	195				122	73		195	Temperature Control in Sleeping Pods
Grant Funds         (117)         (59)         (58)         (118)           Breathing Apparatus         500         500         500           Aerials         2,228         690         218         1,320         1,51           Aerial Rescue Pump         22         22         7           Fire Appliances         7,514         2,564         1,306         921         904         887         932         4,99           Ancillary Vehicles         2,755         473         110         982         1,037         153         2,218	900 -	16,900	3,151	4,347	2,849	4,680	2,038	2,301	19,366	Total Property
Grant Funds         (117)         (59)         (58)         (118)           Breathing Apparatus         500         500         500           Aerials         2,228         690         218         1,320         1,51           Aerial Rescue Pump         22         22         7           Fire Appliances         7,514         2,564         1,306         921         904         887         932         4,99           Ancillary Vehicles         2,755         473         110         982         1,037         153         2,218	150 -	150				75	75		150	Vehicle Cameras
Breathing Apparatus         500		(117)								
Aerials Rescue Pump 22 22 1 1,320 1,532 1,532 1,532 1,532 1,532 1,532 1,532 1,533 1,	- /	()	500			(55)	(00)			
Aerial Rescue Pump         22         22         Secondary         Sec			550							3 · ·rr
Aerial Rescue Pump         22         22         Secondary         Sec	,538 -	1,538				1 320	218	600	2 228	Aerials
Fire Appliances         7,514         2,564         1,306         921         904         887         932         4,91           Ancillary Vehicles         2,755         473         110         982         1,037         153         2,21		1,000	-			1,520	210			
Ancillary Vehicles 2,755 473 110 982 1,037 153 2,24	950	4.050	022	007	004	024	1 200			
			932							
			201							
		1,546								
		1,128	235	170	302		98	920		
	70 -									
Total Fleet and Equipment 16,228 5,170 2,108 3,741 2,529 1,741 1,928 11,54	547	11,547	1,928	1,741	2,529	3,741	2,108	5,170	16,228	Total Fleet and Equipment
Total Expenditure 35,594 7,471 4,146 8,421 5,378 6,088 5,079 28,44	447	28,447	5,079	6,088	5,378	8,421	4,146	7,471	35,594	Total Expenditure

# Estates Capital Budget 2022/23

	Total Budget	Outturn	Variance	Overspend / Underspend	Slippage
Project	2022/23	2022/23	2022/23	2022/23	2023/24
	£'000	£'000	£'000		
Shared Investment Schemes					
Integrated Transport Project	35		(35)		(35
Roedean Betterment	25		(25)		(2)
Bohemia Road Betterment	95		(95)		(95
Fort Road - RIBA Stages 1-2	45	21	(24)		(24
Preston Circus	453	272	(181)		(18:
Total Shared Investment Schemes	653	293	(360)	-	(360
Strategic Schemes					
Replacement Fuel Tanks (Incl. Partner contribution)	7	-	(7)		(7
Design Guide:			-		
Hove	480	457	(23)		(23
Roedean	22	8	(14)		(14
Eastbourne	45	23	(22)		(22
Bohemia Road	40	18	(22)		(22
Security	98	28	(70)		(70
Sustainability	40	1	(39)		(39
MPTH:			-		
Eastbourne MPTH	30	19	(11)		(1:
Training Centre MPTH	36	27	(9)		(9
Hove MPTH	35	17	(18)		(18
Bohemia Road MPTH	39	18	(21)		(21
Live Fire Training	15	1	(14)		(14
Total Strategic Schemes	887	617	(270)	-	(270
General Schemes					
Phase 1 General Costs	36	30	(6)		(6
Seaford CIL (Incl. Partner contributions)	7	-	(7)		(7
Barcombe CIL (Incl. Partner contributions)	9	-	(9)		(9
Hailsham	8	-	(8)		3)
Rye	45	9	(36)		(36
Battle		-	-		
Seaford HVP Alterations	87	87	-	-	
Heathfield	9		(9)		(9
Lewes	1	1	-		
Total General Schemes	202	127	(75)	-	(75
Total Bay Door, Floor, IT Building works	90	7	(83)		(83
Total Training Towes	133	1	(132)		(13)
Total Temperature Control for Sleeping Pods	73	18	(55)		(55
			-		·
	2,038	1,063	(975)	-	(97

# **Engineering Capital Budget**

	Engineering Capita	al Programme Expen	diture 2022/23		
	Total Budget	Outturn	Variance	Overspend / Underspend	Slippage / Spend in Advance
Project	2022/23	2022/23	2022/23	2022/23	2023/24
	£'000	£′000	£′000		
Aerials					
GX04 BMY	218	218 -			
Total Aerials	218	218	-	-	-
Fire Appliances					
GX09 НЈА		96	96		96
GX09 HJC		96	96		96
GX57 EUL		96	96		96
GX57 EUY	280	280	-		
GX57 EUZ	280	280	-		
GX57 EUU	280	280	-		
GX57 EUN	155	156	1	1	
GX57 EUP	155	156	1	1	
GX57 EUT	155	156	1	1	
Rounding	4 000	4.504	(2)	(2)	207
Total Fire Appliances	1,306	1,594	288	1	287
Ancillary Vehicles					
GX51 UBM	110	109	(1)	(1)	
GX56 NWR	-	96	96		96
GX56 NWS	-	96	96		96
Total Ancillary Vehicles	110	301	191	(1)	192
Cars	12	12			
GU16 LUJ	12	12	-		
GU16 LUL GU16 LUO	12 28	12 28	-		
GU16 LUP	28	28			
GU16 LUT	28	28	_		
GU16 LVC	28	28		-	
GU16 LVD	28	28		-	
GU16 LVE	28	28	-	_	
GX64 DXE	12	12	-		
GX64 DXF	12	12	-		
GX64 DXG	12	12	-		
GX64 DXH	12	12	-		
GX65 JTZ	12	12	-		
GX65 JUA	12	12	-		
GX65 JUC	12	12	-		
GX65 JUE	12	12	-		
Pool Cars		-	-		
Pool Car 1	18	18	-		
Pool Car 2	18 18	18	-		
Pool Car 3 Pool Car 4	18	18 18	-		
1 ooi car 4	10	- 10	_		
Total Cars	360	360	-	_	
	- 20				
Vans					
GU16 LVH	38	38	-		
LC22 CYS	18	18	-		
GX64 DXZ	14	14	-		
GX64 DYA	14	14	-		
GX64 DYB	14	14	-		
Total Vans	98	98	-	-	
Special Projects					
Vehicle Cameras	75		(75)		(75)
Vehicle Camera Grant Funding	(59)		59		59
	16	<del></del>	(16)		
Total Special Projects	161		(Ihii	-	(16)

# Appendix 7

## **Reserves 2022/23**

Description	Opening Balance	2022/23	2022/23	2022/23	2022/23	2022/23	2022/23	2022/23	Projected Closing Balance	Lead AD
	01/04/2022	Original Planned Transfers In	Original Planned Transfers Out	Original Planned Transfers Net	Actual Transfers In	Actual Transfers Out	Actual Transfers Net	Net Change	as at 31 March 2023	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Earmarked Reserves										
Business Rate Pool Reserve*	829	0	(200)	(200)	291	(27)	264	464	1,093	Duncan Savage
Business Rates Retention Pilot - financial stability	112	0	(27)	(27)	0	(32)	(32)	(5)	80	Duncan Savage
Capital Programme Reserve	3,080	500	(3,209)	(2,709)	815	0	815	3,524	3,895	Duncan Savage
Covid-19	96	0	(64)	(64)	0	(25)	(25)	39	71	Duncan Savage
ESMCP ESFRS readiness	1,425	0	(30)	(30)	0	0	0	30	1,425	Hannah Scott-Youldon
ESMCP Regional Programme	163	0	(83)	(83)	0	(103)	(103)	(20)	60	Hannah Scott-Youldon
Improvement & Efficiency	809	0	(279)	(279)	0	(288)	(288)	(9)	521	Duncan Savage
Insurance	249	0	0	0	0	0	0	0	249	Duncan Savage
ITG Strategy	3,774	592	(3,188)	(2,596)	709	(974)	(265)	2,331	3,509	Duncan Savage
Mobilising Strategy	37	0	(425)	(425)	115	(77)	38	463	75	Duncan Savage
People Strategy	70	0	(15)	(15)	254	(12)	242	257	312	Julie King
Sprinklers	640	0	(200)	(200)	0	(200)	(200)	0	440	Hannah Scott-Youldon
BRR - Protection Uplift - Accreditation & RPL	23	0	0	0	0	0	0	0	23	Matt Lloyd
BRR - Protection Uplift - Grenfell / Infrastructure	5	0	0	0	0	(5)	(5)	(5)	0	Hannah Scott-Youldon
BRR - Protection Uplift - Protection	228	0	(46)	(46)	0	(102)	(102)	(56)	126	Matt Lloyd
Business Rate Tax Income Guarantee Scheme (75%)	31	0	0	0	0	(15)	(15)	(15)	16	Duncan Savage
Council Tax Income Guarantee Scheme (75%)	83	0	(29)	(29)	0	(42)	(42)	(13)	41	Duncan Savage
New Dimensions Grant	32	0	0	0	25	(9)	16	16	48	Hannah Scott-Youldon
Pensions Administration	190	0	(147)	(147)	29	(3)	26	173	216	Julie King
Responding to New Risks	33	0	0	0	0	(2)	(2)	(2)	31	Hannah Scott-Youldon
S31 Business Rate Retention Reliefs	906	0	(836)	(836)	0	(906)	(906)	(70)	0	Duncan Savage
Carry Forwards	173	0	(77)	(77)	0	(26)	(26)	51	147	Duncan Savage
Cadets	5	0	0	0	1	0	1	1	6	Matt Lloyd
Total Earmarked Reserves	12,993	1,092	(8,855)	(7,763)	2,239	(2,848)	(609)	7,154	12,384	
General Fund	1,913	0	0	0	0	(357)	(357)	(357)	1,556	Duncan Savage
Total Revenue Reserves	14,906	1,092	(8,855)	(7,763)	2,239	(3,205)	(966)	6,797	13,940	
Capital Receipts Reserve	4,255	0	(4,017)	(4,017)	(33)	(3,702)	(3,735)	282	520	Duncan Savage
Total Capital Reserves	4,255	0	(4,017)	(4,017)	(33)	(3,702)	(3,735)	282	520	
Total Usable Reserves	19,161	1,092	(12,872)	(11,780)	2,206	(6,907)	(4,701)	7,079	14,460	